Dear Friends,

As you read through the pages of this report, you’ll see that Carolina’s global impact continues to grow and be felt in many exciting areas—with successes that are a direct outgrowth of the global strategy we outlined just five years ago.

UNC has always recognized that interdisciplinary research leads to better outcomes. This spirit of collaboration is reflected by the high number of joint faculty appointments across multiple schools and departments and the prevalence of interdisciplinary research teams. Our pan-university research initiatives are addressing some of the world’s biggest challenges, including cancer and medical research, water, climate change, food security, poverty and economic development, and regional and ethnic conflict.

What is truly remarkable is seeing how this approach to research is shaping our relationships with our longstanding international partners, King’s College London and the National University of Singapore, as well as newer ventures. This March, the Eshelman School of Pharmacy announced that it is joining forces with two of the world’s premier universities—Monash University in Melbourne and the University College London—to form the PharmAlliance. PharmAlliance will advance research, education, and practice in pharmacy and the pharmaceutical sciences. This achievement followed the historic $100 million commitment to the UNC Eshelman School of Pharmacy from Fred Eshelman, a 1972 graduate of the school.

As UNC concludes its three-year focus on water, a theme that was proposed and launched by the Global Research Institute (GRI), we will soon announce our next major pan-university initiative on food issues, also brought forward by the GRI. Faculty, students, and scholars are already mobilizing to form interdisciplinary research teams to address intersecting issues related to food and food security.

Carolina has always aspired to be a leading global public research university, one that solves problems and prepares students for success. We recognize that, to continue doing so, we need to make more of our global opportunities available to all students. To that end, the Center for Global Initiatives is coordinating a pan-university effort to more deeply engage students from diverse backgrounds in global experiences abroad and on campus.

We’re reaching an exciting new stage of internationalizing Carolina. We’re looking to you for guidance on how we can build on these successes and meet new challenges as we set our plans for the new capital campaign. This next stage of planning offers us the opportunity to re-imagine what that our University will look like in the next 25 years. Thank you for joining us on this exciting journey and for your continued leadership and support.

We look forward to seeing you on April 23.

All the best,

Ronald Strauss
Executive Vice Provost
Chief International Officer
Global Metrics Update

46th worldwide and 27th among U.S. universities according to the Times Higher Education World University Rankings for 2014-2015
- 35th in arts and humanities (17th in the U.S.)
- 21st in health affairs (12th in the U.S.)
- 28th in social sciences (18th in the U.S.)
- 42nd in life sciences (21st in the U.S.)

36th worldwide and 27th among U.S. universities in the 2014 Shanghai Jiao Tong Academic Ranking of World Universities.
- 13th in clinical medicine and pharmacy
- 22nd in life and agriculture sciences
- 19th in social sciences
- 29th in economics/business
- 33rd in chemistry
- 31st in computer science
- 51-75th in mathematics

32nd worldwide and 24th among U.S. universities according to the inaugural U.S. News and World Report Best Global Universities ranking
- 45th in biology and biochemistry (27th in the U.S.)
- 44th in chemistry (17th in the U.S.)
- 21st in clinical medicine (14th in the U.S.)
- 31st in economics and business (24th in the U.S.)
- 48th in environment/ecology (26th in the U.S.)
- 24th in immunology (18th in the U.S.)
- 20th in microbiology (16th in the U.S.)
- 21st in molecular biology and genetics (17th in the U.S.)
- 3rd in pharmacology and toxicology (3rd in the U.S.)
- 21st psychiatry/psychology (16th in the U.S.)
- 9th in social science and public health (7th in the U.S.)

9th among leading private and public research universities for federal research and development expenditures in all fields ($606.35 million in 2012)

16th among public research institutions for the number of faculty members inducted into National Academies (updated 2014)

15th in Peace Corps enrollment, 2015 (“large schools” category)

28% of undergraduate students study abroad in more than 70 nations. From Fall 2012 through Summer 2013, 1,292 undergraduates studied abroad.

10th among public universities in Fulbright Student Awards, with 19 new awards this year

Strategies for Globalizing Carolina

1. Recruit and retain a global faculty and student body
2. Strengthen our research capacity
3. Build strong, enduring partnerships
4. Build our on-campus capacity to support globalization

FIND UNC GLOBAL ONLINE

Website | http://global.unc.edu
Twitter | http://www.twitter.com/unc_global
LinkedIn | http://linkd.in/yccd75
Facebook | http://on.fb.me/ppFwQv
Vimeo | http://vimeo.com/uncglobal
SmugMug | http://uncglobal.smugmug.com
The University of North Carolina at Chapel Hill is joining forces with two of the world’s premier universities to advance research, education, and practice in pharmacy and the pharmaceutical sciences.

The newly minted PharmAlliance brings together the UNC Eshelman School of Pharmacy and the pharmacy programs at Monash University in Melbourne, Australia, and University College London in England. The partners will work together to transform education, pursue new research ventures, and enhance professional practice in pharmacy and the pharmaceutical sciences.

“These are the premier programs of their kind on three continents,” said Robert Blouin, dean of the UNC Eshelman School of Pharmacy. “This strategic partnership gives our three institutions access to resources, talents, and opportunities that no one school in one country could possess alone.” Each school will contribute up to $500,000 initially to fund proposals for collaborations between faculty, staff, and students at the three universities.

Global Partnership Awards Support International Activity

Launched in Fall 2013, the Global Partnership Awards help UNC faculty, staff, and students sustain and develop partnerships with international institutions, with preference given to proposals that include designated UNC strategic or emerging partners. Support is made possible through the Chancellor’s Global Education Fund, the only pan-university fund supporting international activity. Each year, $20,000 is available for awards between $500 and $3,000, generally providing travel support. Because of the awards, faculty, staff, and students from schools across campus have deepened relations with a range of institutions. These include the National University of Singapore, King’s College London, Universidad San Francisco de Quito in Ecuador, Tsinghua University in China, the State University of Medicine and Pharmacy “Nicolae Testemitanu” in Moldova, and the Tidziwe Center at Kamazu Central Hospital in Malawi.

Tinker Foundation Provides Graduate Student Funding for Latin America, Caribbean Studies

The Consortium in Latin American and Caribbean Studies at the University of North Carolina at Chapel Hill and Duke University received an award through the Tinker Foundation’s Field Research Grants Program that will provide an additional $90,000 in graduate student support over three years. The grants, which are matched by each university with the support of the UNC Graduate School, the UNC College of Arts and Sciences, and the Duke Office of Global Strategy and Programs, will provide critical support for graduate student research in Spanish and Portuguese-speaking areas in Latin America and the Caribbean.
Inbound and Outbound Visits

VISITING DELEGATIONS

Spring 2015 (Scheduled):

**KING’S COLLEGE LONDON (ENGLAND)**
- Chris Payne, head of King’s USA Office, discussed the development of a strategy for the UNC-King’s partnership and also held information sessions for students about exchange programs at King’s and about graduate study in the United Kingdom.
- Orkideh Behrouzan and faculty from King’s Department of Social Science, Health, and Medicine are coming to explore collaborations with UNC’s Department of Social Medicine and for an informal workshop with graduate students.
- Janice Rymer, dean of student affairs and lead for Twinned Institutions for King’s School of Medicine, is coming to discuss medical electives and student engagement with the Office of International Affairs in UNC’s School of Medicine.

**NATIONAL UNIVERSITY OF SINGAPORE**
- Aileen Bong, deputy director of NUS’ International Relations Office, visited to become familiar with UNC and the UNC-NUS partnership.

**MONASH UNIVERSITY (AUSTRALIA) AND UNIVERSITY COLLEGE LONDON (ENGLAND)**
- Bill Charman, dean of Monash University Faculty of Pharmacy and Pharmaceutical Sciences, and Duncan Craig, director of the UCL School of Pharmacy, brought faculty delegations to explore research collaborations with the UNC Eshelman School of Pharmacy and to formally announce the PharmAlliance (see p. 3).

**CONSULATE GENERAL OF CANADA IN ATLANTA**
- Canadian Consul General Louise Blais, accompanied by Political and Economic Relations Officer Ash Miller, spoke to an undergraduate international relations course.

**NAMIBIAN INDEPENDENCE COMMEMORATION**
- A series of events is organized to commemorate the 25th anniversary of Namibian independence. Participants include Helena Gray, political counsellor, Embassy of the Republic of Namibia, Washington; Gwen Lister, journalist and founder of The Namibian newspaper; and UNC alumni active in Namibia solidarity work, such as Cassandra Butts ’87, the U.S. ambassador-designate to the Bahamas.

**AMBASSADOR VISITS**
- UNC is hosting Ron Dermer, ambassador of Israel to the U.S., and Anne Anderson, ambassador of Ireland to the U.S. (Ambassadors’ Forum).

**OTHER DELEGATIONS**
- UNC Global is organizing visits or supporting UNC units hosting visitors from James Cook University (Australia), University of New South Wales (Australia), Fundación Educacional Oportunidad de Chile, École des Hautes Études en Santé Publique (France), Jamia Millia Islamia (India), and Mid Sweden University.

**U.S. GOVERNMENT PROGRAMS**
- UNC Global also hosted a group from Kyrgyzstan participating in an Open World Program authorized by the U.S. Congress on science and technology, with particular emphasis on increasing the participation of women.

On March 20, 2015, the UNC Gillings School of Global Public Health and the École des Hautes Études en Santé Publique signed a Memorandum of Understanding to formalize their ongoing partnership. Pictured left to right: Jim Herrington, Claire Aubin, Régine Ducos, Ron Strauss, Laurent Chambaud, Thomas Ricketts, Sandra Greene, Jim Porto, Katie Bowler Young, Melissa McMurray.
Fall 2014:

- KING’S COLLEGE LONDON (ENGLAND)
  - In November, King’s new vice principal (international), Joanna Newman, visited with Chris Payne, head of King’s USA Office, to gain familiarity with UNC, our global initiatives, and the major initiatives and collaborations in the UNC-King’s Alliance.
  - Tayyeb Shah, director of international strategy, and Chris Payne visited in September to discuss major initiatives and collaborations in the UNC-King’s Alliance and discuss areas for partnership growth.
  - Teresa Smiley, senior international marketing officer for King’s USA Office, attended UNC’s study abroad fair and met with the Study Abroad Office and departments/faculty to discuss student exchanges.

- NATIONAL UNIVERSITY OF SINGAPORE
  - Faculty of Arts and Social Sciences: Paulin Straughan, vice-dean of international relations, and Robbie Goh, vice-dean of undergraduate studies, met with faculty, study abroad staff, and UNC Global to discuss student exchanges and the joint-degree program, explore possibilities in global studies and environmental studies, and learn about faculty collaborations in geography.
  - Faculty of Arts and Social Sciences: Shirley Koh, senior manager of international relations and special duties, attended UNC’s study abroad fair and met with the Study Abroad Office and relevant departments/faculty to discuss student exchanges.
  - International Relations Office: Jacob O’Quinn, senior executive, spent time with NUS students at UNC and met with the Study Abroad Office and Global Relations to learn about the UNC-NUS partnership and existing student exchanges.

- PEKING UNIVERSITY (CHINA)
  - Wang Yong, deputy director, Office of International Relations, visited to discuss current student exchanges and explore possibilities to strengthen cooperation.

- UNIVERSITÄT BREMEN (GERMANY)
  - Bremen’s vice rector for international affairs and staff from the Bremen International Graduate School of Social Sciences visited to discuss current collaborations in social sciences, European Studies/TransAtlantic Masters Program, and marine sciences.

- EMBASSY OF ISRAEL TO THE U.S.
  - Oren Marmorstein, counselor for public and academic affairs, and Gillian Miller, academic director for the Consulate General in Atlanta, visited to learn about UNC’s student exchanges, faculty research collaborations, and other initiatives in Israel and to share support available from the embassy and consulate.

- FULBRIGHT EDUCATIONAL EXPERTS SEMINAR
  - Part of a week-long seminar on “Fundraising at U.S. Universities” organized by the German-American Fulbright Commission and the Institute of International Education, German university leaders received an overview of UNC’s alumni engagement efforts, fundraising structures, and activities from development staff and the General Alumni Association.

- AMBASSADOR VISITS

- OTHER DELEGATIONS
  - UNC Global organized visits or supported UNC units hosting visitors from the Jiangsu Higher Education Program (China), Xiamen University’s School of Management (China), University of Technology Yogyakarta (Indonesia), the Japan Society for the Promotion of Science, and University College London (United Kingdom).

- U.S. GOVERNMENT PROGRAMS
  - UNC Global also hosted two delegations participating in U.S. Department of State programs: from Brazil on teacher training, certification, and professional standards; and from Russia on community colleges and workforce development.
OUTBOUND DELEGATIONS

Spring/Summer 2015 (Scheduled/Tentative):

- **Chile (Santiago), Jan.**: Senior Associate Dean Jonathan Hartlyn, College of Arts and Sciences
  Partner visits: Pontifica Universidad Católica de Chile

- **Australia (Melbourne), Jan.**: Dean Bob Blouin and Associate Dean Dhiren Thakker, Eshelman School of Pharmacy

- **South Korea (Seoul/Ulsan), Jan.-Feb.**: Associate Dean Bob Miles and Asia Programs Director Lindsay Heiser, Study Abroad Office

- **Association of International Education Administrators Conference (Washington, D.C.), Feb.**: Chief International Officer and Executive Vice Provost Ron Strauss; Director of Global Relations Katie Bowler Young; Senior Associate Dean Jonathan Hartlyn, College; Associate Dean Bob Miles, Study Abroad Office

- **United Kingdom (London), March**:
  - Chancellor Folt; Vice Chancellor for Development David Routh; Senior Director Laura Morgan, University Events; Associate Dean Bob Miles, Study Abroad Office; Director Jim Leloudis, Honors Carolina; Director of Development Daniel Lebold, UNC Global; Senior Associate Director of Development Anne Collins, Arts & Sciences Foundation; Partner visits: King’s College London, University College London, University of Edinburgh
  - United Kingdom (London/Edinburgh), March: Senior Associate Dean Jonathan Hartlyn, College; Associate Dean Bob Miles, Study Abroad Office
  - NAFSA: Association of International Educators Conference (Boston), May: Director Elizabeth Barnum, International Student and Scholar Services; International Liaison Officer Melissa McMurray, Global Relations; staff from Study Abroad, International Student and Scholar Services, Kenan-Flagler Business School
  - Germany (Tübingen), June: Chancellor Folt; Director of Development Daniel Lebold, UNC Global

Partner visits: King’s College London, University College London, University of Edinburgh

- **United Kingdom (London), March**: Senior Associate Dean Jonathan Hartlyn, College; Associate Dean Bob Miles, Study Abroad Office

- **NAFSA: Association of International Educators Conference (Boston), May**: Director Elizabeth Barnum, International Student and Scholar Services; International Liaison Officer Melissa McMurray, Global Relations; staff from Study Abroad, International Student and Scholar Services, Kenan-Flagler Business School

Fall 2014:

- **China (Shanghai), Oct.**: Dean Bill McDiarmid, School of Education
  Partner visits: Fudan University, Peking University, Suzhou University, Zhejiang University

- **England (London/Truro) and Germany (Berlin/Frankfurt), Oct.**: Director of Development Daniel Lebold, UNC Global

- **England (London), Oct.**: Dean Bob Blouin and Associate Dean Dhiren Thakker, Eshelman School of Pharmacy
  Partner visits: University College London, Monash University

- **England (London), Nov.**: Associate Dean Bob Miles, Study Abroad Office; Director of Global Relations Katie Bowler Young
  Partner visits: King’s College London

- **Singapore and China (Hong Kong/Shenzhen), Dec.**: Associate Director of Development Susin Seow, UNC Global; Associate Dean Bob Miles, Study Abroad Office; Director Morgan Pitelka, Carolina Asia Center
  Partner visits: National University of Singapore, Chinese University of Hong Kong, CUHK Shenzhen

- **Chile (Santiago), Summer**: Dean Gary Marchionini, School of Information and Library Science, and SILS faculty
  Partner visits: Pontifica Universidad Católica de Chile
GLOBAL ACHIEVEMENTS AND ANNOUNCEMENTS

- The Latino Migration Project issued a report in February 2015 on immigrant integration in North Carolina, noting that communities can help immigrants integrate more effectively by drawing on local community members, including the immigrants themselves. The report was the outcome of a September 2014 summit with delegates from 21 counties in North Carolina.

- This year, the UNC School of Medicine offered its first medical Mandarin course. The course was conceived in the spirit of addressing the growing need to prepare future physicians for practice in an increasingly globalized and culturally diverse world.

- The WiderNet Project has released the Ebola Pocket Library to help disseminate critical information about the disease to health care workers, community leaders, and individuals in parts of the world that do not have Internet access.

- Two UNC doctors, William A. Fischer II and David Wohl, joined by faculty at Duke University, are working in Liberia for the duration of an Ebola clinical trial, in which plasma is taken from survivors of Ebola virus disease (EVD) and given to patients who are actively sick in an effort to heal them. The trial is run by ClinicalRM of Hinckley, Ohio, and is funded through a grant from the Bill & Melinda Gates Foundation.

- UNC Global's tenth passport drive, held November 18-19, processed a record 267 applications for new and renewal passports.

- UNC General Administration will require all licensees that make UNC-logoed clothing in Bangladesh to sign and adhere to the Accord on Fire and Building Safety in Bangladesh. All current licensees that make UNC-logoed products in Bangladesh are already members of the Accord; the policy will affect each new UNC system license contract and renewals.

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Global Heels

Diana Marcela Gómez Correal ’15

When Diana Marcela Gómez Correal considers the role of victims and the disempowered in political and social movements, she isn’t merely pursuing an academic question. Gómez Correal’s father, a local politician in Colombia, was forcibly disappeared in 2006. Despite her own efforts and the efforts of friends and family, no one knows what precisely happened to her father, though they claim his disappearance was politically motivated. Today she is at the University of North Carolina at Chapel Hill as a member of the Royster Society of Fellows working on a doctorate in cultural anthropology. She continues to raise her voice against the violence in Colombia, much of it associated with drug traffickers, paramilitary groups, guerrilla forces, and the armed forces.

“I need to make the Colombian situation visible,” she says. Gómez Correal describes her country as “a beautiful place where thousands of people struggle every day to create a better society, a society where men and women can live in peace with dignity.”

She has fled to the U.S. multiple times to escape personal threats and to extend her studies, though she remains politically active in Colombia. Gómez Correal completed a bachelor’s degree in anthropology and a master’s degree in history at the National University in Bogotá, Colombia. Her master’s thesis analyzes the rise and development of second wave feminism in Bogotá in 1970-1991 and she has since published a book on the topic. She will graduate from UNC in August 2015.

Gómez Correal chose UNC because of the presence of scholars and an intellectual community interested in her areas of study. She reports that a wide variety of professors have nurtured a critical and constructive perspective, and she particularly connected with the course “Indigenous Literatures and Cultures of the Americas,” taught by Emilio del Valle Escalante, which allowed her to connect her theoretical and activist interest with literature and arts.

“My doctoral dissertation examines the role of emotions in the mobilization of victims of the state and paramilitary violence in Colombia,” she explains. “I want to know how the identity of victims is constructed and how their subjectivity changes.”

Gómez Correal believes that her research will be helpful to those who are trying build social movements that stand against violence. She plans to go back to Colombia, and urges U.S. citizens to consider their role in power imbalances at home and abroad.